Villagers in Seraikela district, Jharkhand attend an informational clinic held by the Maternal and Newborn Survival Initiative. (Photograph © Prashant Panjiar)
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Cover Photo: Learning and Migration Program students in Nuapada District, Odisha wave from their school building. Back Cover Photo: Sameera Silveira, a visually impaired teacher who trained with Ability Based Livelihoods Empowerment (ABLE), now teaches ABLE students in Bangalore, Karnataka. (Photographs © Prashant Panjiar)
Dear Friends,

Mini, a new mother, clutched her healthy newborn tightly, relief and gratitude spreading across her face. Her baby had suffered a severe case of pneumonia, and Mini had been terrified that she might lose her newborn daughter, Deepika. Thanks to the quick thinking of local sahiya (community health worker) Sushma, who was trained by AIF, Deepika is now a healthy baby. Mini and Deepika come first to our minds when we think about the importance, the impact, and the potential of AIF. Their story (which you will find in this report) paints a small picture of the hope AIF has been able to instill in marginalized communities across India.

Thanks to your generosity, we have now raised over $92 million, partnered with 248 organizations, invested in 23 states in India, and transformed more than 2.3 million lives. With a firm resolve to change lives, AIF will continue to grow—thoughtfully and with purpose.

This year marked a number of successful new ideas, projects, and partners. AIF was the proud recipient of a multyear grant from the John D. and Catherine T. MacArthur Foundation and Human Dignity Foundation, members of an international funding collaborative focused on improving secondary education—for the expansion of AIF’s Learning and Migration Program (LAMP) through a new initiative: Pathways of Light. The LAMP Pathways project will focus on ensuring that children who stay in primary school through LAMP continue their education through secondary school as well, with a special emphasis on retaining girls. We are also thrilled to report that the Maternal and Newborn Survival Initiative (MANSI) has demonstrated proof of concept, lowering the neonatal mortality rate in the Seraikela district of Jharkhand by nearly one-third. This success helped our partner Tata Steel win the prestigious Corporate Citizen of the Year award from Economic Times.

We will now scale up MANSI within Jharkhand, with additional plans to expand to the states of Uttarakhand and Odisha.

AIF’s other new initiative in Uttarakhand came about after flash floods from the ‘Himalayan Tsunami’ wiped out crucial infrastructure across the state last year. In partnership with the Uttarakhand Mandal of America (UMA), we are investing in several livelihoods projects that will regenerate the devastated region. The first project is being implemented through the Mount Valley Development Association (MVDA), and is empowering women along villages of the Kalmath Valley to build livelihoods through dairy and agriculture enterprises.

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We are also pleased to report the inspirational success of our work to assist persons with disabilities, highlighted by the multimedia Campaign VEER in India, in partnership with Coca-Cola, Network 18’s CNN-IBN channel, and Bollywood Actor Salman Khan’s NGO ‘Being Human.’ With a national television and digital initiative to raise awareness of the challenges faced by persons with disabilities, and advocate for their employment, AIF is on the forefront of inclusive development and advocacy for this highly marginalized group of people.

As AIF’s reach in India grows, so does its community base in the United States. With new chapters in Orange County, California; Atlanta, Georgia; and Richmond, Virginia, AIF is poised to inspire new communities to expand and strengthen their ties to India.

Our heartfelt thanks go out to every member of the AIF family—your dedication and support is what enables us to continue to reach the marginalized in India and offer the opportunity to change their lives.

With Warm Regards,

Rafik Ahamath
CEO

Lata Krishnan
Chair

Pradeep Kashyap
Vice Chair

Venkat Srinivasan
Vice Chair

M.A. Ravi Kumar
CEO

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OUR IMPACT
2013-14

EDUCATION
LEARNING AND MIGRATION PROGRAM (LAMP)
DIGITAL EQUALIZER

PUBLIC HEALTH
MATERNAL AND NEWBORN SURVIVAL INITIATIVE (MANSI)

LIVELIHOOD
MARKET ALIGNED SKILLS TRAINING (MAST)
ABILITY BASED LIVELIHOOD EMPOWERMENT (ABLE)
RICKSHAW SANCH

LEADERSHIP
WILLIAM J. CLINTON FELLOWSHIP FOR SERVICE IN INDIA

SINCE 2001

$92
MILLION INVESTED

23
STATES OF INDIA

248
NGO PARTNERS

2.3
MILLION LIVES IMPACTED

A Learning and Migration Program (LAMP) student attends a support class at the Kusumjore government school in Nuapada District, Odisha. (Photograph © Prashant Panjiar)
Twelve year-old Rajeshwari Majhi’s family is one of millions in India who are dependent on seasonal migration for their livelihoods. Rajeshwari’s parents migrate 500 miles from Khamta-rai village, Odisha to Hyderabad, Andhra Pradesh to work in brick kilns, taking their young children along. Rajeshwari and her older sister Bhuleswari would either idle their days away at the dangerous worksite, or be put to work themselves.

In the vast informal economy of seasonal distress migration and labor, it is children who suffer the most. Forced to accompany their families to unsafe worksites, they leave behind their friends, communities, and most crucially, their schools. Worksite conditions lack basic infrastructure for education and healthcare, and in addition to missing school, children do not receive the proper nutrition and hygiene they need.

AIF’s Learning and Migration Program (LAMP) provides an avenue to education as well as safe and clean accommodation, nutritional meals, and a nurturing community in which children can learn. LAMP works with some of the most highly neglected communities in India to ensure that the children of seasonal migrants have access to consistent, high quality, and age-appropriate education. LAMP’s Learning Enrichment Program (LEP) provides the tools and curriculum children need to learn basic skills like reading, writing, and arithmetic, and also helps them build new skills such as problem solving and critical thinking.

Many parents refuse to leave their children behind when they migrate, citing safety concerns and often a disregard for the importance of education. Part of LAMP’s outreach involves forming village councils and training community members to improve school management, building trust between community leaders, parents, and families, and establishing a way for parents to realize the importance of education for their children.

Although Rajeshwari’s parents were reluctant to leave their daughters behind, they could see that Rajeshwari and Bhuleswari were not getting the opportunities they needed, and were bored and unhappy at the kilns. They agreed to let the girls stay back in the village while they worked at the brick kilns, and Rajeshwari and Bhuleswari joined a LAMP hostel.

Often, children starting LAMP classes have never experienced consistent learning, and the adjustment period can be challenging. To accustom children to regular schooling, LAMP uses bridge classes to bring students up to their age-appropriate learning levels. Meanwhile, children eat regular and nutritional meals, practice good hygiene, learn life skills by playing educational games with friends, and build ties to their communities.

“Earlier, I used to be lonely in the kilns. Now that I’m in the hostel, I am with many friends who support me,” says Rajeshwari. “I’m getting to study and learn. I don’t want to return to the brick kilns because I feel lonely there.”

Rajeshwari’s parents are tremendously proud of her progress in school, and hope that education will open up opportunities for their daughter that they never had. “I don’t want to work in the brick kilns – that is what illiterate people do,” asserts Rajeshwari. “I want to go to an office and make videos. I love to watch cartoons and other learning aids on the computer in the Resource Center.”

“I will continue to study in the hostel. Whenever I miss my parents, I tell my teacher and he gives me his cell phone to speak with my parents. They are happy to hear my voice, happy to hear me greet them with ‘Namaste’, and they tell me to study well.”
At Akshay Pratishthan, an NGO-aided school outside of Delhi, the children have been tasked with making artwork for book covers utilizing user-friendly software. One stands out for its creativity, with an interesting monster on the front and back. The creation of Chintu Yadav, a Class 5 student, is unlike others in its imagination.

11 year-old Chintu is an energetic student benefiting from the Digital Equalizer, AIF’s signature solution to improving public education through technology. His family migrated to Delhi in search of work from rural Bihar. Chintu is the first member of his family to be able to read, write and speak in English, a valuable skill in today’s global village. At school, Digital Equalizer provides him access to technology such as computers with language software like English Helper, which has been instrumental in helping Chintu hone and master his English proficiency.

Hundreds of thousands of schools across India lack basic computer technology and face significant obstacles in preparing youth to succeed in the global economy. The gap between knowledge and skills needed to succeed in the real world and the outdated teaching methods in schools is contributing to nearly half of all students dropping out at the crucial ages of secondary school – a staggering dropout rate for a rapidly developing country.

Digital Equalizer bridges this educational divide through technology, bringing access and resources like computers and internet connectivity to schools across India, and transforms teaching and learning into a dynamic, interactive process that engages students and teachers alike. Targeting under resourced government schools, Digital Equalizer helps teachers be more effective in pedagogy while motivating and inspiring students to see the connections between classwork and their own lives.

Chintu, who is fascinated with all kinds of technology, can already repair a tube light and will soon learn how to repair a fan. “I want to be an electrician when I grow up,” he says, “because I will be able to run my own electrical business and don’t need to work for anyone.” At home, Chintu’s confidence and command of English helps him serve customers at his mother’s tea stall, and he is able to help his parents communicate better as well.

Digital Equalizer equips schools with a computer center to enhance student learning, and reaches approximately 400 students per site. Aimed at stimulating the academic interest of secondary school students in grades 6-10, the program trains educators in basic computer literacy, internet research, and creative teaching methods. These skills help students not only in the classroom, but in their extracurricular learning as well.

Students who attend Digital Equalizer schools demonstrate improved learning outcomes in various core subjects, and increasingly utilize technology within their studies and project assignments. Digital Equalizer is impacting students even outside the classroom by showing them how to take charge of their education, stimulating their curiosity about the world, and providing resources for them to explore their own interests. Their parents see the visible results of higher grades, higher competencies, and valuable knowledge, and are increasingly supportive of keeping them in school. To ensure that Digital Equalizer’s benefits reach as many students and teachers as possible, AIF partners with state governments to scale and sustain the work over the long term, building the capacity of local governments to embrace and provide technology as a means to an educational culture of engaged learning and innovation.

“Digital Equalizer is impacting students even outside the classroom by showing them how to take charge of their education.”

Digital Equalizer student Chintu Yadav shows off his Summer Camp project at Akshay Pratishthan school in Delhi. (Photograph © Prashant Panjiar)
ABILITY-BASED LIVELIHOOD EMPOWERMENT

Diagnosed with retina pigmentosa at age eight, Samira’s eyesight continued to worsen as she grew up in Vasco da Gama, Goa, avoiding friends and neighbors out of shame and discomfort at not being able to recognize them or participate in everyday activities with her peers. Her parents took her to several doctors, but none of them could recommend an effective treatment, and Samira had to face the prognosis that by the age of 30, she would be completely blind.

Thankfully, Samira’s academic achievement did not suffer. She completed high school and after graduating from Class 12, Samira earned a certificate in secretarial skills and joined the working world. Her job at a shipping company revived many of her old fears of inadequacy, and she confided in her doctor that her inability to use computers in her workplace made her feel incompetent. Upon her doctor’s recommendation, Samira and her father decided to travel to Bangalore so that Samira could explore her options for learning to use computers through AIF’s Ability-Based Livelihoods Empowerment initiative (ABLE).

By providing comprehensive training for persons with disabilities that is custom tailored to fit the local economy’s market needs, ABLE was conceived out of AIF’s successful Market Aligned Skills Training (MAST) program equipping disadvantaged young people with the skills they need to find gainful employment. Building off the success of MAST, AIF launched ABLE to meet the needs of India’s persons with disabilities in gaining marketable skills and obtaining equal, inclusive and dignified livelihoods. ABLE builds the knowledge base and capacity of NGOs working specifically with persons with disabilities, developing curricula for employment fields that are accessible to persons with disabilities and leading advocacy in the private sector to prepare and encourage inclusive human resource practices within companies.

“When I was in Goa, I would see my younger brothers using the computer and I would long to do it, but I just couldn’t see the screen,” explains Samira. “Through AIF, I learned career centric computer training. I even improved in my social behavior and could talk to people with confidence.”

Using non-visual desktop access software, Samira was able to learn how to operate a computer system. ABLE enabled Samira not only to accept her disability, but also to practice positive thinking and self-advocacy. Armed with a valuable skillset and the confidence she never had as a child, Samira now looks forward to turning 30 as a milestone of all her achievements, rather than dreading it as the end of her opportunities. She declares, “After training, I have lost my fear.”

Inspired and driven by her newfound self-confidence, Samira decided to help others by becoming a trainer herself, and now teaches a class of about 30 students. “I enjoy training candidates from urban as well as rural backgrounds. I feel the greatest happiness if a candidate grasps what I’m imparting in the class.” Samira also offers her guidance and counselling to any disabled candidate to deal with problems at the workplace, and accompanies demo teams on visits to corporate offices to build awareness of the possibilities and value of hiring persons with disabilities.

“After training, I have lost my fear.”
Mayaram Singh Gautam, originally from rural Agra, worked for years as a farmland laborer. Poverty forced him to migrate with his wife and son to the urban area of Sewla Sarai, in the hope that he would earn more. Mayaram found a job in the brick kilns, which, when added to earnings from his eldest son, made up enough to get by. However, the family tragically lost their eldest son to illness soon after – an unexpected blow both emotionally and financially. The family’s earnings were no longer enough to cover their cost of living, housing, and school fees for their daughters. As a result, the girls did not attend school. Mayaram’s wife, Sharada Devi, urged him to find out more about the Rickshaw Sangh program she had heard about, and suggested he try to get a trolley rickshaw.

AIF’s Rickshaw Sangh helps rickshaw drivers become asset owners through a combination of access to financial services and a suite of social benefits. Through the program, drivers organize into joint-liability collectives and are able to access credit, largely thanks to the First Loss Default Guarantee (FLDG) underwritten by AIF, which reassures banks that they will not lose money. Rickshaw Sangh also provides benefits such as ID cards, licenses, permits, insurance, and uniforms – all key components of legitimizing and building social respect for this informal industry.

Marayam and Sharada are paying off their trolley rickshaw, which they co-own through the program’s emphasis on joint spousal ownership. Since the program started, approximately 70% of Rickshaw Sangh assets have been jointly loaned to both driver and spouse, promoting a more egalitarian approach to household finance, as well as enabling families to share responsibilities. Mayaram’s new license and uniform lend him credibility, and several small businesses in the leather goods and brick industries have reached out to him for their transportation needs. Mayaram now earns two to three times as much as he previously did, and Sharada stays closely involved in the family’s finances. Mayaram has the freedom to chose his business partners and work on his own schedule, which he finds tremendously motivating. “As soon as I can pay for this rickshaw, I will take another loan and start a business,” he says. “I don’t want to be a rickshaw puller for life. Poor people aren’t privileged enough to harbor aspirations — we earn and spend on our daily living expenses — but if I start a business, I can rent out this trolley rickshaw. We can send the girls to school now.”

Many rickshaw drivers are migrants from rural areas, hoping to find better paying work in cities. Because they come to the city with so little, owning an asset can seem like a daunting and impossible goal, and they ultimately fall into the hands of loan sharks in order to pay the rent on their borrowed rickshaws. This cycle of poverty is nearly impossible to escape without help, forcing millions of people into sustained debt. AIF’s Rickshaw Sangh is succeeding in transforming the industry by providing a safe, honest, and formalized way for drivers to pay off loans and own their own vehicles. The result is rickshaw drivers and families who can make informed decisions, control their futures, and lead empowered lives.

Mayaram’s family can now build up their savings, and is inspired by their newfound freedom. “We will open a shop, and I will run it,” says Sharada. “Earlier, my husband was not earning much and sometimes he wouldn’t work at all. Then I suggested to him that we should get the rickshaw, and now we are much better off.”
PRESERVING THE PAST, ENVISIONING THE FUTURE

Why do we tell stories? Stories have the power to inspire, inform, and connect communities. It was his father’s stories about India’s Partition that first sparked Zain Alam’s interest in India, and the act of collecting stories that Zain devoted himself to as one of AIF’s William J. Clinton Fellows for Service in India.

After his first trip to India interviewing family members for his honors thesis, Zain wanted to return to the subcontinent and further explore the history that intrigued him. He was accepted to AIF’s Fellowship program and perfectly matched with the 1947 Partition Archive in New Delhi. Zain was thrilled that he would be returning to India to preserve the memories of Partition—memories that drew him to India in the first place.

The AIF Fellowship pairs skilled young professionals from the United States and India with grassroots and under-resourced NGOs and social enterprises across India to support social and economic projects that are scalable, impactful, and sustainable. Through ten months of service, Fellows gain extensive knowledge and firsthand experience of India’s development space.

As a Story Scholar for the 1947 Partition Archive, Zain interviewed Partition survivors all over the country, adding to a collection of oral histories that document the challenges and traumas that marked the birth of modern India. He collected close to 150 oral histories from Partition witnesses in Delhi, Lucknow, Mumbai, and Hyderabad. As Zain discovered, not everyone is willing to open up. For some, just mentioning Partition can elicit immediate negative and emotional reactions. Many people told him not to call again. Others were more than willing to share. “Some of them haven’t told [their story] in years, and you can see their sense of relief that someone is there to hear their story,” Zain observed. “Partition still has a trauma that lives on today with families that are on both sides of the border and can’t see one another. The generation that saw that will be gone in the next ten years.”

Zain admits that the Fellowship was often challenging, but explains that his experience helped him develop a new patience and endurance in his everyday life. “There might not be a lot of money [in] the fields we are working in, but there is a lot of kindness,” he says. “If you know how to harness it and pay it forward, that energy will stay in you and in the project for longer than you think.”

AIF’s Fellows return from their service with new experiences, knowledge, and ideas. Together, they form a forward-thinking community of socially engaged, global citizens who will become the leaders of tomorrow. Alumni of the AIF Fellowship are leaders in international development, academia, entrepreneurship, and many other fields. Collectively, they are a force for sustainable change in India.

“It’s going to be very difficult, and incredibly testing, and trying of your patience, but you will grow so much from it,” Zain says of the Fellowship. “You’ll be in a group of amazing, driven people. And the fact that the Fellows are both Indian and American is in itself an incredible bridge between two societies and cultures. [It creates] friendships that will last very long—friendships from which you might actually see some incredible projects and NGOs result, that nobody would have envisioned before this Fellowship— but are now possible.”

“THE FACT THAT THE FELLOWS ARE BOTH INDIAN AND AMERICAN IS IN ITSELF AN INCREDIBLE BRIDGE BETWEEN TWO SOCIETIES AND CULTURES.”

AIF Fellow Zain Alam interviews the Dutta family at their home in Gurgaon, Haryana, to collect stories for the Partition Archive. (Photograph © Prashant Panjiar)
Born without complications in the hospital, baby Deepika and her delighted mother, Mini Gop, went home after three days. During Mini’s pregnancy, she had depended on the guidance of her trusted sahiya (community health worker) Sushma, who received training through AIF’s Maternal and Newborn Survival Initiative (MANSI). Sushma accompanied her to the MANSI Clinic on several occasions, advised a nutritious diet, and provided her with calcium and iron supplements.

A week later, Mini noticed that Deepika had a high temperature, and informed her husband, Rakhal, of her concerns. That evening, they called Sushma, who took Deepika’s temperature (101°F) and also noticed umbilical cord abscess – a possible sign of sepsis, a bacterial infection that is a leading cause of death in newborns and requires immediate action. Upon recognizing the symptoms, Sushma insisted that the parents call a Mamta Van to take the baby to hospital, but Rakhal refused. He was worried that the cool evening temperatures would do the baby harm, and did not feel that Deepika’s symptoms merited the long and arduous trip to the hospital.

Due to a lack of health education in Jharkhand, sahiyas often face resistance from families to new treatments and hospital visits. In addition to increasing regular hospital care to ensure healthy pregnancies and deliveries, a core element of the MANSI approach is equipping sahiyas with the knowledge and ability to provide care for newborns in the home. This creates trust in the community, enhancing the ability of sahiyas to further educate the village’s mothers and families about safe health practices – an approach which has resulted in a 32.7% decrease in the neonatal mortality rate.

Caught in a difficult situation between Mini, who desperately wanted Deepika to receive medical attention, and Rakhal, who refused to make the trip, Sushma refused to leave the baby’s chances to fate. When Deepika’s temperature went up to 105°F, Sushma asserted that she would have to intervene in order to save the baby’s life. Moved by her persistence, Rakhal signed the consent form allowing Sushma to treat the baby.

Through the training provided to her in MANSI, Sushma sterilized the environment and began to administer antibiotics to Deepika. She returned several times a day, closely monitoring the baby’s progress and symptoms while advising Mini on safe care practices. After seven sleepless days, much to the family’s relief, Deepika finally responded to the treatment and began to drink milk regularly, gaining weight and returning to full health.

“I trust the sahiya,” says Mini. “She would come every hour to check my baby’s temperature. Since my baby was responding to the sahiya’s treatment, we did not need to take her to the hospital. Sahiyas do good for the village.”

Through a public-private partnership, MANSI provides resources and training for sahiyas, empowering the community and improving access to healthcare. Sushma has been regularly attending MANSI trainings since 2011, and it was there that she learned how to recognize sepsis and treat it in time. “I am really ecstatic that the MANSI training was so useful in saving this baby’s life,” says Sushma. “The villagers trust me now, and call me whenever they need me. I immediately call for the Mamta Van and rush them to the hospital. I have eleven mothers due in the next three months and I’m looking forward to their deliveries.”
YEAR IN REVIEW 2013-14

LEARNING AND MIGRATION PROGRAM (LAMP)

- Girls’ Education & Secondary Education: Received 3-year grant from The John D. and Catherine T. MacArthur Foundation, two members of the Partnership to Strengthen Innovation and Practice in Secondary Education (PSIPSE), to improve the access to and quality of secondary education in Kutch, with a specific focus on ensuring that girls complete their education.
- Sustainability: School Management Committees (SMCs) facilitated by AIF are receiving direct funding from government sources in Odisha. AIF was invited to provide technical support in training educators and monitoring the progress of the 124 new hostels in 4 districts, keeping 4,437 children in school.
- Community Building: Guided the formation of SMC Federations in 7 Blocks in Gujarat – the first such initiative in the state – to help promote better governance and community ownership over education, and provide support to the individual SMCs to take village-level issues forward.

DIGITAL EQUALIZER

- Flipped Classroom: Piloted a new methodology of classroom instruction in government schools, utilizing technology to implement video instruction for lessons. Class time is spent instead on discussion and analysis, group work, and teacher support, creating an interactive learning experience.
- “Tab Labs” : Created tablet laboratories in schools to provide a digital platform for interactive learning. Assessment tools are built into every tablet to monitor and evaluate student progress. Embedded sign language in Tab Lab classroom content in the Tablab, making DE curricula inclusive and accessible to hearing impaired students.
- English Helper: Implemented innovative multi-sensory language software into curricula, increasing English proficiency, reading comprehension, and writing skills.

RICKSHAW SANGH

- Expansion: Expanding program to Uttarakhand and Madhya Pradesh, and forged new partnerships with financial institutions Bhartiya Mahila Bank, UCO Bank, and Bank of Maharashtra.
- Rain Basera: Initiated a project in partnership with the Municipal Corporation of Muzaffarpur that provides basic shelter for rickshaw drivers during storms, including a safe place to sleep, rickshaw repair services, and a canteen.
- Health Education: Launched a campaign to educate rickshaw drivers and their families about positive health practices, using the traditional performance art medium of puppetry. The initiative also provides medical check-ups for rickshaw drivers and their families.

MARKET AlIGNED SKILLS TRAINING (MAST)

- Campaign VEER: In partnership with Coca-Cola, media conglomerate Network 18, and Bollywood actor Salman Khan’s NGO Being Human, AIF launched Campaign VEER – a national television and digital initiative to raise awareness of the challenges faced by persons with disabilities, and advocate for them to have equal, dignified employment opportunities.
- Financial Literacy: Developed two mobile applications to teach financial principles to program participants through support of Citi Foundation. The apps teach youth basic financial literacy skills such as how to open a bank account, use online banking, get a loan, and learn about investment options.
- Virtual MAST: Completed the first year of the Virtual MAST pilot, designed to provide an ‘on the job’ training experience for MAST candidates. In collaboration with Anudip Foundation, Virtual MAST uses technology to provide advanced quality training that is adapted to employers’ needs to ensure that candidates have long-term employment opportunities.
- Informal Sector Workers: MAST has expanded its training benefits, in partnership with Saath Charitable Trust, to ensure more secure livelihoods for informal sector workers in fields like electrical work, plumbing, and masonry. As a result, 80% percent of these workers have seen at least a 10% increase in income.

WILLIAM J. CLINTON FELLOWSHIP FOR SERVICE IN INDIA

Fellows contributed to economic and social development in fields from education to public health to youth development. Their projects included:
- A Focus on Inclusion: Fellow Angela Kohama collaborated with three Fellows to author “Just Like You,” a children’s book about disability, which will be accompanied by a manual on inclusive education and lesson plans for educators.
- Transcribe: Fellows Ilana Millner and Ned Dostaler are producing a multimedia project and expose about India’s hijra (transgender) community.
- Livelihoods: Developing mobile metrics for solid waste management at NGO Waste Ventures, and building technology-based job training solutions with Anudip Foundation in Kolkata.
- Public Health: Leading training initiatives in comprehensive health and hygiene for Hillside villages in the Darjeeling area with Broadleaf Health and Education Alliance/CHAI.

MATERNAL AND NEWBORN SURVIVAL INITIATIVE (MANSI)

- Survey findings: demonstrate that MANSI has:
  - Increased the percentage of pregnant women receiving at least 3 antenatal medical checkups from 41.3% to 91.3%.
  - Increased the percentage of safe and clean hospital deliveries (as opposed to home deliveries) from 20.7% to 79.4%.
  - Reduced the neonatal mortality rate by 32.7%.
OUTREACH AND ENGAGEMENT

NEW YORK

AIF Vice Chair Pradeep Kashyap; AIF Board members Harit Talwar and Ash Lilani; Consul General of India Shri N. Parthasarathi; AIF Trustee Ajay Shah; AIF Chair Lata Krishnan; and AIF Trustees Diaz and Usha Nesamoney; Suniti and Sanjay Subhedar, and Christina and Deepak Kamra at the Annual Bay Area Gala.

BAY AREA

AIF Advisory Council Chair Amartya Sen, MasterCard President & CEO Ajay Banga, and NDTV Executive Co-chairperson Prannoy Roy discuss India’s development at the Annual Spring Awards Gala in New York.

NEW ENGLAND

AIF Board member and Trustee Venkat Srinivasan; Gala Honoree Laurene Sperling, President of the Sperling Family Charitable Foundation; AIF Trustee Vandana Sharma; AIF Board Chair Lata Krishnan; AIF Trustee Vivek Sharma; Gala Honoree Scott Sperling; Co-president of Thomas H. Lee Partners, L.P.; Massachusetts Congressman Joseph Kennedy; Hawaii Congresswoman Tulsi Gabbard; AIF Board member and Trustee Raj Sharma; AIF Trustee Nalini Sharma; and AIF CEO Ravi Kumar at the Annual New England Gala.

CHICAGO

AIF Chair Lata Krishnan; AIF Trustee Vivek Sharma; Gala Honoree Scott Sperling; Co-president of Thomas H. Lee Partners, L.P.; Massachusetts Congressman Joseph Kennedy; Hawaii Congresswoman Tulsi Gabbard; AIF Board member and Trustee Raj Sharma; AIF Trustee Nalini Sharma; and AIF CEO Ravi Kumar at the Annual New England Gala.

ORANGE COUNTY

VP of Corporate Affairs And Chief Serendipity Officer Of WaterHealth International Jacqueline Lundquist, Emcee Rohit Shukla, Former Governor of Ohio Richard F. Celeste, AIF Orange County Chapter Leader and Trustee Tinnie Crewal, and AIF William J. Clinton Fellowship Alumnus Charles Ianuzzi at AIF’s Inaugural Orange County Gala.

WASHINGTON, DC

AIF Supporter Ranvir Trehan hands Honoree Congressman Gerry Connolly his award at the Annual Washington D.C. Gala.

LOS ANGELES

Honoree Dr. Amarjit S. Marwah, AIF Trustees Tania and Dinesh Mirchandani, and hosts Ravi and Radhika Achar celebrate Mother’s Day with an outing at Malibu Wines.

ATLANTA

Congressman Hank Johnson (second from left) and Chair of Atlanta Leadership Council Amitabh Sharma (right) with CEO Ravi Kumar and Vice Chair Pradeep Kashyap at the chapter launch event in Atlanta, GA.
OUTREACH AND ENGAGEMENT

CAMPAIGN VEER – INDIA

AIF partner Anudip welcomes AIF Leadership to their iMerit centre in Baripur, Kolkata – part of the yearly visit to see AIF’s work in action. The Leadership Trip provides AIF friends and supporters an opportunity to experience the work of AIF and its partners on the ground, as well as to experience the rich diversity and culture of the Eastern India region.

Bollywood star and Campaign VEER Brand Ambassador Salman Khan at the launch of Campaign VEER – a national television and digital initiative to raise awareness of the challenges faced by persons with disabilities, and advocate for their employment.

India Leadership Trip

Sarvesh Devi, disabled beneficiary of AIF’s Rickshaw Sangh with her husband, daughters Kajal (in yellow dress) and Payal, and mother-in-law Shakuntala, at their handcart in Agra. (Photograph © Prashant Panjiar)
PARTNERSHIPS AND IMPACT
APRIL 1, 2013 - MARCH 31, 2014

LEARNING AND MIGRATION PROGRAM (LAMP)

35,138 CHILDREN
18,287 GIRL STUDENTS
16,851 BOY STUDENTS
285 TEACHERS
1,085 VILLAGES
132 SEASONAL HOSTELS
416 LEARNING ENRICHMENT BRIDGE SCHOOLS

TOTAL COVERAGE: 323,414 CHILDREN

PARTNERS:
Aga Khan Rural Support Programme • Gujarat
Cohesion Foundation Trust • Gujarat
Lokadrusti • Odisha
Nidan • Bihar
St. Xaviers Non-Formal Education Society • Gujarat
Shikshan ane Samaj Kendra • Gujarat
Swadeep Shikshan Vikas Sanstha • Gujarat
Unnati - Organization for Development • Gujarat
Urjaghar • Gujarat
Quest Alliance • Karnataka

DIGITAL EQUALIZER

144,094 STUDENTS
86,441 GIRL STUDENTS
57,653 BOY STUDENTS
18,734 TEACHERS

3 FULL SERVICE MODEL SCHOOLS
354 LARGE SCALE PROGRAM SCHOOLS
15 DELL CONNECTED CLASSROOMS
92 CENTRES OF EXCELLENCE
508 CENTRALIZED TRAINING
24 DE LITE
6 DIET SCHOOL CONNECT

1,002 SCHOOLS

ADOBE YOUTH VOICES

2,385 AYV STUDENTS
188 AYV TEACHERS
92 AYV SCHOOLS & SITES

TOTAL COVERAGE: 870,000 STUDENTS
56,525 TEACHERS
3,207 SCHOOLS

STATES:
Andhra Pradesh • 19 Districts
Delhi NCR • 4 Districts
Haryana • 4 Districts
Karnataka • 11 Districts
Odisha • 6 Districts
Punjab • 16 Districts
Tamil Nadu • 2 Districts

TOTAL COVERAGE SINCE INCEPTION:
144,094 STUDENTS
86,441 GIRL STUDENTS
57,653 BOY STUDENTS
18,734 TEACHERS

3 FULL SERVICE MODEL SCHOOLS
354 LARGE SCALE PROGRAM SCHOOLS
15 DELL CONNECTED CLASSROOMS
92 CENTRES OF EXCELLENCE
508 CENTRALIZED TRAINING
24 DE LITE
6 DIET SCHOOL CONNECT

1,002 SCHOOLS

ADOBE YOUTH VOICES

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188 AYV TEACHERS
92 AYV SCHOOLS & SITES

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STATES:
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Delhi NCR • 4 Districts
Haryana • 4 Districts
Karnataka • 11 Districts
Odisha • 6 Districts
Punjab • 16 Districts
Tamil Nadu • 2 Districts
PARTNERSHIPS AND REACH
APRIL 1, 2013 - MARCH 31, 2014

RICKSHAW SANGH

21,933 RICKSHAWS
17,845 LOANED
3,137 TROLLEYS
951 PUSHCARTS

93% CO-LOANED WITH SPOUSE
50% AVERAGE PERCENT INCREASE IN INCOME

TOTAL COVERAGE SINCE INCEPTION:
67,259 ASSETS LOANED
70% CO-LOANED WITH SPOUSES

MARKET ALIGNED SKILLS TRAINING (MAST)

PARTNERS:
Enable India • Karnataka
Amarjyoti • Delhi
NAB Center for Blind Women and Disability Studies • Delhi

4,189 YOUTH TRAINED
12,112 WOMEN TRAINED
78% YOUTH PLACED

TOTAL COVERAGE SINCE INCEPTION:
109,930 YOUTH TRAINED
75% YOUTH PLACED

PARTNERS:
Aide et Action • Tamil Nadu & Punjab
Anudip • West Bengal
SAATH Charitable Trust • Gujarat
Sant Nishchant Singh Foundation • Delhi & Haryana

ABILITY-BASED LIVELIHOOD EMPOWERMENT (ABLE)

PARTNERS:
Aide et Action • Tamil Nadu & Punjab
Amariyoti • Delhi

459 PEOPLE WITH DISABILITIES TRAINED
72 WOMEN TRAINED
92% YOUTH PLACED

TOTAL COVERAGE SINCE INCEPTION:
3,222 YOUTH TRAINED
55% YOUTH PLACED

PARTNERS:
Enable India • Karnataka
NAB Center for Blind Women and Disability Studies • Delhi
Noida Deaf Society • Uttar Pradesh
PARTNERSHIPS AND REACH
APRIL 1, 2013 - MARCH 31, 2014

MATERNAL AND NEWBORN SURVIVAL INITIATIVE (MANSI)

1,856 WOMEN SERVED
1,727 NEWBORNs
8,670 CHILDREN UNDER 5 YEARS

196 SAHIYAS TRAINED
167 VILLAGES
243 MOBILE AND OTHER CLINICS

PARTNERS:
NAZ Foundation Trust • Delhi
Society for Education, Action, and Research in Community Health (SEARCH) • Maharashtra
Tata Steel Rural Development Trust (TSRDS) • Jharkhand

VILLAGES
MOBILE AND OTHER CLINICS

PARTNERS:

WILLIAM J. CLINTON FELLOWSHIP FOR SERVICE IN INDIA CLASS OF 2013-14

33 FELLOWS
20 WOMEN
23 AMERICAN
11 WITH GRADUATE DEGREES

31 PARTNERS
7 NORTH
8 EAST
10 SOUTH
8 WEST

TOTAL COVERAGE SINCE INCEPTION:
331 FELLOWS
154 PARTNERS

Anudip Foundation • West Bengal
Central Square Foundation • Delhi
Sharish • Gujarat
ICICI Foundation • Maharashtra
Infrastructure Leasing & Financial Services Limited (IL&FS) • Delhi
Waste Ventures • Andhra Pradesh
Jagori Rural Charitable Trust • Himachal Pradesh
Khamir • Gujarat
Swades Foundation • Maharashtra
The Banyan Academy of Leadership in Mental Health • Tamil Nadu
Sujaya Schools • Karnataka
Healing Fields Foundation • Andhra Pradesh
Purbanchal Maitri Development Society • Assam
Apanalaya • Maharashtra
Babajob.com • Karnataka

PARTNERS:
SwitchON - ONergy • West Bengal
Ashram Parayan Vidyalaya (APV) • Uttar Pradesh
Community Health and Advancement Initiative (CHAI) / Broadleaf Health & Education Alliance • West Bengal
PBK Waste Solutions • Karnataka
Nidan • Delhi
iMerit • West Bengal
Aravind Eye Care System • Tamil Nadu
Utthan • Gujarat
Pravah • Delhi
Office to the Advisor to the Prime Minister • Maharashtra
Pudiyador • Tamil Nadu
Aangan Trust • Maharashtra
Wadhwani Foundation • Karnataka
VOICE4Girls • Andhra Pradesh
Hippocampus Learning Centres • Karnataka
1947 Partition Archive • Uttar Pradesh

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AMERICAN INDIA FOUNDATION • ANNUAL REPORT 2013-14 • PAGE 29
## Financials

### APRIL 1, 2013 - MARCH 31, 2014

### Financials

<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support &amp; Revenue</strong></td>
<td></td>
</tr>
<tr>
<td>Contribution and Grants</td>
<td>1,852,906</td>
</tr>
<tr>
<td>Benefit Events Income (net)</td>
<td>4,541,940</td>
</tr>
<tr>
<td>Investment and Other Income</td>
<td>51,370</td>
</tr>
<tr>
<td><strong>Total Support &amp; Revenue</strong></td>
<td>6,246,216</td>
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</tbody>
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<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Utilization</strong></td>
<td></td>
</tr>
<tr>
<td>Education</td>
<td>1,008,067</td>
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<tr>
<td>Livelihood</td>
<td>738,110</td>
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<tr>
<td>Public Health</td>
<td>232,178</td>
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<tr>
<td>Digital Equalizer</td>
<td>1,658,011</td>
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<tr>
<td>Clinton Fellowship</td>
<td>527,936</td>
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<tr>
<td>Education, Awareness &amp; Engagement</td>
<td>558,773</td>
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<tr>
<td><strong>Total Program Expenses</strong></td>
<td>4,723,075</td>
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<tr>
<td>Management and General</td>
<td>516,468</td>
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<tr>
<td>Fundraising Expenses</td>
<td>910,155</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>6,149,698</td>
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<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>1,612,466</td>
</tr>
<tr>
<td>Investments</td>
<td>4,050,450</td>
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<tr>
<td>Unconditional Promises to Give</td>
<td>1,117,517</td>
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<tr>
<td>Prepaid Expenses &amp; Other Assets</td>
<td>135,722</td>
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<tr>
<td>Property &amp; Equipment (net)</td>
<td>61,837</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>6,477,992</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable &amp; Accrued Expenses</td>
<td>352,676</td>
</tr>
<tr>
<td>Other Payables</td>
<td>235,250</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>588,426</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>3,107,409</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>2,686,117</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>630,000</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td>6,485,566</td>
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<table>
<thead>
<tr>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>6,977,992</td>
</tr>
</tbody>
</table>

### Statement of Financial Position

### Statement of Activities

### Financial Year Support & Revenue Utilization

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>Support &amp; Revenue</th>
<th>Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>2001</td>
<td>$6,566,682</td>
<td>$3,221,916</td>
</tr>
<tr>
<td>2002</td>
<td>$4,906,374</td>
<td>$3,393,706</td>
</tr>
<tr>
<td>2003</td>
<td>$3,397,630</td>
<td>$3,213,441</td>
</tr>
<tr>
<td>2004</td>
<td>$5,627,337</td>
<td>$5,422,258</td>
</tr>
<tr>
<td>2005</td>
<td>$7,913,760</td>
<td>$6,875,704</td>
</tr>
<tr>
<td>2006-07</td>
<td>$10,029,646</td>
<td>$10,168,280</td>
</tr>
<tr>
<td>2008</td>
<td>$9,351,271</td>
<td>$9,382,873</td>
</tr>
<tr>
<td>2009</td>
<td>$9,584,062</td>
<td>$8,675,947</td>
</tr>
<tr>
<td>2010</td>
<td>$6,121,050</td>
<td>$6,534,403</td>
</tr>
<tr>
<td>2011</td>
<td>$7,364,066</td>
<td>$7,140,853</td>
</tr>
<tr>
<td>2012</td>
<td>$7,123,923</td>
<td>$7,176,917</td>
</tr>
<tr>
<td>2013</td>
<td>$7,032,832</td>
<td>$7,022,358</td>
</tr>
<tr>
<td>2014</td>
<td>$6,246,216</td>
<td>$6,149,698</td>
</tr>
</tbody>
</table>

### Support & Utilization Trend

### Revenue 2013-14

- **Events (Net)**: 70% ($4,341,940)
- **Interest Income/Other**: 1% ($51,370)
- **Contributions**: 29% ($1,852,906)
- **Total**: $6,246,216

### Utilization 2013-14

- **Program Services**: 77%
- **Fundraising**: 15%
- **Management & General**: 8%
- **Total**: $6,246,216

100% of your contributions go towards our programs.

Our overhead is covered thanks to the generosity of AIF’s Board of Directors and Council of Trustees.
PEOPLE
AS OF SEPTEMBER 30, 2014

<table>
<thead>
<tr>
<th>BOARD OF DIRECTORS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ms. Lata Krishnan (Chair)</td>
</tr>
<tr>
<td>Retired Senior Vice Chairman, Citigroup</td>
</tr>
<tr>
<td>Chairman Emeritus, American India Foundation</td>
</tr>
<tr>
<td>Mr. Pradeep Kashyap (Vice Chair)</td>
</tr>
<tr>
<td>Dr. Venkat Srinivasan (Vice Chair)</td>
</tr>
<tr>
<td>Founder &amp; CEO, Rage Frameworks</td>
</tr>
<tr>
<td>Mr. Vimal Bahuguna</td>
</tr>
<tr>
<td>President, Drona Group, LLC</td>
</tr>
<tr>
<td>Mr. William T. Comfort</td>
</tr>
<tr>
<td>Chairman Of Citigroup Venture Capital And Chairman Of The Investment Committee Of CourtSquare Capital Partners</td>
</tr>
<tr>
<td>Mr. Sridar Iyengar</td>
</tr>
<tr>
<td>Co-Founder, The Sounding Board</td>
</tr>
<tr>
<td>Mr. M.A. Ravi Kumar</td>
</tr>
<tr>
<td>CEO, American India Foundation</td>
</tr>
<tr>
<td>Mr. Ash Lilani</td>
</tr>
<tr>
<td>Managing Partner &amp; Co-Founder, Saama Capital</td>
</tr>
<tr>
<td>Mr. Victor Menezes</td>
</tr>
<tr>
<td>Retired Senior Vice Chairman, Citigroup</td>
</tr>
<tr>
<td>Mr. Diaz Nesamoney</td>
</tr>
<tr>
<td>President &amp; CEO, Jivox Corporation</td>
</tr>
<tr>
<td>Mr. Dinesh Paliwal</td>
</tr>
<tr>
<td>President &amp; CEO, Harman International</td>
</tr>
<tr>
<td>Mr. Arvind Raghunathan</td>
</tr>
<tr>
<td>Founder, Chief Executive Officer, Of RBC Capital</td>
</tr>
<tr>
<td>Ms. Anjali Sharma</td>
</tr>
<tr>
<td>Chairperson, Philanthropic Engagement, American India Foundation</td>
</tr>
<tr>
<td>Mr. Raj Sharma</td>
</tr>
<tr>
<td>Managing Director Of Investments; Head Of The Sharma Group Of Merrill Lynch Private Banking And Investment Group</td>
</tr>
<tr>
<td>Mr. Geoff Stewart Esq.</td>
</tr>
<tr>
<td>Partner, Jones Day</td>
</tr>
<tr>
<td>Mr. Harit Talwar</td>
</tr>
<tr>
<td>President – U.S. Cards, Discover Financial Services</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>COUNCIL OF TRUSTEES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hon. William J. Clinton (Honorary Chair)</td>
</tr>
<tr>
<td>42nd President Of The United States Of America</td>
</tr>
<tr>
<td>Mr. Arjun Aggarwal</td>
</tr>
<tr>
<td>Managing Director, Healthscape Advisors</td>
</tr>
<tr>
<td>Mrs. Anuradha Aggarwal</td>
</tr>
<tr>
<td>Mr. Ravi Akhoury</td>
</tr>
<tr>
<td>Akhoury Foundation</td>
</tr>
<tr>
<td>Mrs. Girish Akhoury</td>
</tr>
<tr>
<td>Mrs. Rani Bahadur</td>
</tr>
<tr>
<td>Michigan-Based Philanthropist</td>
</tr>
<tr>
<td>Mr. B N Bahadur</td>
</tr>
<tr>
<td>Mr. Vimal Bahuguna</td>
</tr>
<tr>
<td>President, Drona Group LLC</td>
</tr>
<tr>
<td>Dr. Bulbul Bahuguna</td>
</tr>
<tr>
<td>Mr. Raj Bhaita</td>
</tr>
<tr>
<td>Managing Director – Investments, The Bhaita Group, Merrill Lynch Private Banking And Investment Group</td>
</tr>
<tr>
<td>Dr. Seema Bhaita</td>
</tr>
<tr>
<td>Mr. Satju Chahil</td>
</tr>
<tr>
<td>Innovation Advisor To President, Sony Electronics, Ltd</td>
</tr>
<tr>
<td>Mr. Sanj Chatwal</td>
</tr>
<tr>
<td>President, Hampshire Hotels &amp; Resorts LLC</td>
</tr>
<tr>
<td>Mrs. Damjan Chatwal</td>
</tr>
<tr>
<td>Mr. Navneet S. Chugh</td>
</tr>
<tr>
<td>Attorney, C.P.A. The Chugh Firm</td>
</tr>
<tr>
<td>Mrs. Ritu Chugh</td>
</tr>
<tr>
<td>CEO &amp; Co-Founder, Enlighted, Inc.</td>
</tr>
<tr>
<td>Mrs. Reshma Dave</td>
</tr>
<tr>
<td>Mr. Vinod Dham</td>
</tr>
<tr>
<td>Founder And Executive Managing Director, Indiouc Venture Partners</td>
</tr>
<tr>
<td>Mrs. Sadhana Dham</td>
</tr>
<tr>
<td>Dr. Jasvir Gill</td>
</tr>
<tr>
<td>CEO, Alert Enterprise, Inc.</td>
</tr>
<tr>
<td>Mrs. Kavali Kaur</td>
</tr>
<tr>
<td>CFO, Start Up Firms, Inc.</td>
</tr>
<tr>
<td>Mr. Mukesh Gangwal</td>
</tr>
<tr>
<td>Managing Director, Huron Consulting Group</td>
</tr>
<tr>
<td>Mrs. Nita Gangwal</td>
</tr>
<tr>
<td>Mr. Victor J. Menezes</td>
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<tr>
<td>Mrs. Tara Menezes</td>
</tr>
<tr>
<td>Mrs. Tania Mirchandani</td>
</tr>
<tr>
<td>Vice President, Private Wealth Management (Pwm) Group, Goldman Sachs</td>
</tr>
<tr>
<td>Mr. Dinesh Mirchandani</td>
</tr>
<tr>
<td>President And Co-Founder, Sindulge</td>
</tr>
<tr>
<td>Mr. Anil Monga</td>
</tr>
<tr>
<td>CEO, Victory International (USA), LLC</td>
</tr>
<tr>
<td>Mrs. Rajni Bala Monga</td>
</tr>
<tr>
<td>Mr. Bhikhubhai Patel</td>
</tr>
<tr>
<td>Chairman, Tarsadia Hotels</td>
</tr>
<tr>
<td>Mrs. Pushpa Patel</td>
</tr>
<tr>
<td>Mr. Mukes Patel</td>
</tr>
<tr>
<td>Managing Partner Of Founder, Investors Capital</td>
</tr>
<tr>
<td>Mrs. Harsha Patel</td>
</tr>
<tr>
<td>Mr. Nimit Patel</td>
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<tr>
<td>Partner, Richmond &amp; Patel, LLP</td>
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<tr>
<td>Mrs. Nancy Patel</td>
</tr>
<tr>
<td>Mr. Vivek Paul</td>
</tr>
<tr>
<td>Consulting Professor, Stanford University</td>
</tr>
<tr>
<td>Mrs. Nita Paul</td>
</tr>
</tbody>
</table>

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PEOPLE

Brian J. G. Pereira, MD
President & CEO, Visterra
Sunita Pereira, MD
Tufts Medical Center
Mr. Ravi Reddy
Co-Founder And Managing Partner, Think Capital LLC
Ms. Neerja Sethi
Co-Founder And Vice President, Syntel Inc.
Mr. Bharat Desai
Mr. Ajay Shah
Co-Founder Managing Director, Silver Lake Sumeru
Ms. Lata Krishnan
Chair, American India Foundation
Mr. Dave Sharma
Chaiman, TTA Group Of Companies
Mrs. Usha Sharma
Artist, Figurative Paintings In Oil
Mr. Raj Sharma
Managing Director Of Investments; Head Of The Sharma Group Of Merrill Lynch Private Banking And Investment Group
Mrs. Nalini Sharma
Managing Director Of Investments; Head Of The Sharma Group Of Merrill Lynch Private Banking And Investment Group
Mr. Ravi Tilak
Co-Founder & CEO, Almex USA
Mrs. Vandana Tilak
President, Bombay Pictures, Inc.
Dr. Rajendrashree Vattikuti
Vattikuti Ventures
Mrs. Padmaja Vattikuti
Mr. Krishna Veeraraghavan
Partner, Sullivan & Cromwell
Dr. Sejal Shah
Dermatologist
Dr. Romesh Wadhwa
CEO & Managing Partner, Symphony Technology Group
Mrs. Kathy Wadhwa
Mr. V. Prem Watta
Chairman & CEO, Rajfya Financial Holdings, Limited
Mrs. Nalini Watta
Ambassador Frank G. Wisner
International Affairs Advisor, Patton Buggs LLP
INDIA TRUSTEE BOARD
Mr. Ashok Alexander
Former Director, India Country Office, Bill & Melinda Gates Foundation
Mr. Nishith Desai
Founder, Nishith Desai Associates
Mr. Ajay Relan
Founding Partner, CX Advisor LLP
Mr. Saurabh Srivastava
Chairman, CA Technology India
Ms. Malavika Tiwari
Founder, Malavika Tiwari Class Art
US ADVISORY COUNCIL
Dr. Amartya Sen, (Chair)
Thomas W. Lamont University Professor, Professor Of Economics And Philosophy, Harvard University
Ms. Maya Ajmera
Founder & Former President, Global Fund For Children
Mr. Marshall M. Bouton
President Emeritus, The Chicago Council on Global Affairs
Dr. Lincoln Chen
President, China Medical Board, USA
Mr. Kamran Elahian
Chairman And Co-Founder, Global Catalyst Partners
Mr. Maneesh K. Goyal
Founder And President, MKA
Mr. Raj Goyle
Co-Founder, Bodhala
Mr. Rakesh Gupta
President & COO, Infogift.com
Mr. Bakul Joshi
Founder & President, Multiple Access California Corporation
Mr. Kailash Joshi
Co-Founder, AIF & Retired IBM GM
Mr. Tarun Khanna
Director Of South Asia Institute, Harvard University
Mr. Neil Lakhman
Senior Advisor, Finance, American India Foundation
Ms. Jacqueline Lundquist
VP Corporate Affairs And Chief Serendipity Officer, Waterhealth International
Mr. Carl Pope
Former Chairman & Executive Director, Serra Club
Ms. Kavita Ramdas
India Representative, Ford Foundation
Mr. Nitin Sacheti
Senior Advisor, Charter Bridge Capital
Mr. Sudhakar Shenoy
Chairman & CEO, Information Management Consultants, Inc.
INDIA ADVISORY COUNCIL
Mr. K.V. Kamath
(Co-Chair) Non-Executive Chairman, ICICI Bank Limited
Ms. Deepak Parekh
(Co-Chair) Chairman, HDFC Limited
Dr. Isher Ahluwalia
Chairperson, Indian Council For Research On International Economic Relations
Ms. Suchmita Ghosh
Chair, ChangeMakers; Former President, Ashoka
Mr. Pramit Jhaveri
CEO, Citi India
Mr. Vijay Mahajan
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